

Statement of Financial Position, Current, Non-current	Thousands/Omani Rial/Unaudited		
	Consolidated 31/03/2026	Consolidated 31/03/2025	Consolidated 31/12/2025
STATEMENT OF FINANCIAL POSITION			
CONSOLIDATED AND SEPARATE			
ASSETS			
NON-CURRENT ASSETS			
Goodwill	1,020,770	1,009,361	1,023,877
Property, plant and equipment	2,109,042	1,921,807	2,182,555
Intangible assets other than goodwill	1,996,000	2,128,829	2,028,040
Right-of-use assets	361,380	351,599	369,671
Investments accounted for using equity method	188,007	251,444	190,553
Deferred tax asset	33,122	32,851	32,167
Financial assets at fair value through profit or loss, non-current	17,165	24,508	17,114
Financial assets at fair value through other comprehensive income, non current	16,268	17,474	15,990
Financial assets at amortised cost, non current	800	1,000	800
Other non-current financial assets	110,303	146,017	125,055
Other non-current non-financial assets	108,338	102,564	113,266
Total non-current assets	5,961,195	5,987,454	6,099,088
CURRENT ASSETS			
Current inventories	82,998	104,389	87,498
Financial assets at fair value through profit or loss, Current	156,393	90,661	111,541
Financial assets carried at amortized cost, current	200		200
Trade and other current receivables	1,696,792	1,588,282	1,609,144
Cash and bank balances	410,940	281,567	409,498
Other current financial assets	53,943	25,108	52,014
Other current non-financial assets	168,340	144,809	160,863
Total current assets other than non-current assets or disposal groups classified as held for sale or as held for distribution to owners	2,569,606	2,234,816	2,430,758
Non-current assets or disposal groups classified as held for sale or as held for distribution to owners	436,144	122,956	402,429
Total current assets	3,005,750	2,357,772	2,833,187
Total assets	8,966,945	8,345,226	8,932,275
EQUITY AND LIABILITIES			
EQUITY			
Share capital	75,000	75,000	75,000
Treasury shares	1,360	938	981
Statutory reserve	25,000	25,000	25,000
Other reserves	159,475	167,801	168,984
Retained earnings (Accumulated losses)	428,833	378,370	449,404
Total Equity attributable to shareholders of parent company	686,948	645,233	717,407
Non controlling interests	2,318,645	2,308,501	2,268,292
Total equity	3,005,593	2,953,734	2,985,699
LIABILITIES			
NON-CURRENT LIABILITIES			
NON-CURRENT PROVISIONS			
Non-current provisions for employee benefits	83,223	77,445	80,438
Total non-current provisions	83,223	77,445	80,438
Borrowings, non-current	2,498,241	1,822,963	2,489,230
Non-current lease liabilities	372,543	379,895	396,808
Non-current government grants		4,136	
Contract liabilities, non-current / Deferred non-current revenue	25,641		37,270
Other non-current financial liabilities	270,613	316,886	285,310
Total non-current liabilities	3,250,261	2,601,325	3,289,056
CURRENT LIABILITIES			
CURRENT PROVISIONS			
Trade and other current payables	1,983,973	1,737,969	1,979,856
Borrowings, current	384,400	793,316	363,517
Current lease liabilities	65,489	50,731	60,817
Current tax liabilities, current	46,773	43,195	42,893
Contract liabilities, current/ Deferred current revenue	111,273	120,011	109,657
Total current liabilities other than liabilities included in disposal groups classified as held for sale	2,591,908	2,745,222	2,556,740
Liabilities included in disposal groups classified as held for sale	119,183	44,945	100,780
Total current liabilities	2,711,091	2,790,167	2,657,520
Total liabilities	5,961,352	5,391,492	5,946,576
Total equity and liabilities	8,966,945	8,345,226	8,932,275
Number of outstanding shares	750000000	750000000	750000000
Net assets per share	0.916	0.855	0.957

Subclassifications of Assets, Liabilities and Equity, Current, Non-current	Thousands/Omani Rial/Unaudited		
	Consolidated 31/03/2026	Consolidated 31/03/2025	Consolidated 31/12/2025
SUBCLASSIFICATIONS OF ASSETS, LIABILITIES AND EQUITIES			
CONSOLIDATED AND SEPARATE			
ASSETS			
NON-CURRENT ASSETS			
EXPLORATION AND EVALUATION ASSETS			
INVESTMENT PROPERTIES			
INVESTMENT PROPERTIES AT COST			
INVESTMENT PROPERTIES AT FAIR VALUE			
INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD			
Investments in associates using equity method	40,027	137,476	42,013
Investments in joint ventures accounted for using equity method	147,980	113,968	148,540
Total investments accounted for using equity method	188,007	251,444	190,553

INTERIM CONDENSED FINANCIAL STATEMENTS WERE APPROVED BY THE BOARD OF DIRECTORS ON
14 May 2026

OTHER CURRENT NON-FINANCIAL ASSETS			
Contract assets, non-current/ Accrued revenue, non-current	108,338	102,564	113,266
Total Other non-current non-financial assets	108,338	102,564	113,266
CURRENT ASSETS			
INVENTORIES			
Finished products/inventories	82,998	104,389	87,498
Total current inventories	82,998	104,389	87,498
TRADE AND OTHER CURRENT RECEIVABLES			
Accounts receivables	1,695,490	1,584,456	1,606,992
Receivables due from related parties	1,302	3,826	2,152
PREPAYMENTS AND ACCRUED INCOME			
Total trade and other current receivables	1,696,792	1,588,282	1,609,144
CASH AND CASH EQ UIVALENTS			
CASH			
Cash on hand	278,667	248,400	280,447
Balances with banks	143,855	55,722	143,427
Total cash	422,522	304,122	423,874
CASH EQ UIVALENTS			
Other banking arrangements, classified as cash equivalents	2	2	2
Total cash equivalents	2	2	2
Total cash and cash equivalents	422,524	304,124	423,876
Allowance for expected credit losses	11,584	22,557	14,378
Total cash and bank balances	410,940	281,567	409,498
OTHER CURRENT NON-FINANCIAL ASSETS			
Contract assets, current/ Accrued revenue, current	168,340	144,809	160,863
Total other current non-financial assets	168,340	144,809	160,863
EQUITY			
RESERVES			
Special and general reserve	49,875	49,875	49,875
Foreign currency translation reserve	70,260	78,076	79,928
Reserve of gains and losses on financial assets measured at fair value through other comprehensive income	(5,328)	(4,832)	(5,484)
Other reserves	44,668	44,682	44,665
Total reserves	159,475	167,801	168,984
LIABILITIES			
NON-CURRENT LIABILITIES			
NON-CURRENT PROVISIONS FOR EMPLOYEE BENEFITS			
Employee End of Term Benefits, non current	83,223	77,445	80,438
Total Non-current provisions for employee benefits	83,223	77,445	80,438
BORROWINGS, NON CURRENT			
Borrowings from banks and other financial institutions, non current	2,498,241	1,822,963	2,489,230
Total Borrowings, non current	2,498,241	1,822,963	2,489,230
CURRENT LIABILITIES			
BORROWINGS, CURRENT			
Borrowings from banks and other financial institutions, current	384,400	793,316	363,517
Total Borrowings, current	384,400	793,316	363,517
TRADE AND OTHER CURRENT PAYABLES			
Accounts payable	1,983,973	1,737,967	1,979,742
Payables to related parties		2	114
ACCRUALS AND DEFERRED INCOME			
Total trade and other current payables	1,983,973	1,737,969	1,979,856
PROVISIONS FOR EMPLOYEE BENEFITS, CURRENT			

INTERIM CONDENSED FINANCIAL STATEMENTS WERE APPROVED BY THE BOARD OF DIRECTORS ON
14 May 2026